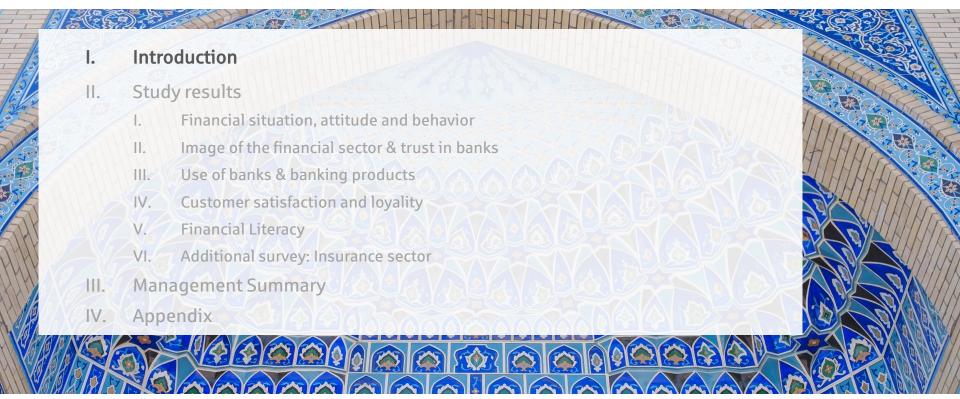
on trust in banks & use of financial services in Uzbekistan

Created by Nadine Wojahn, Expert for Market Research

Tashkent, 10th of July 2022





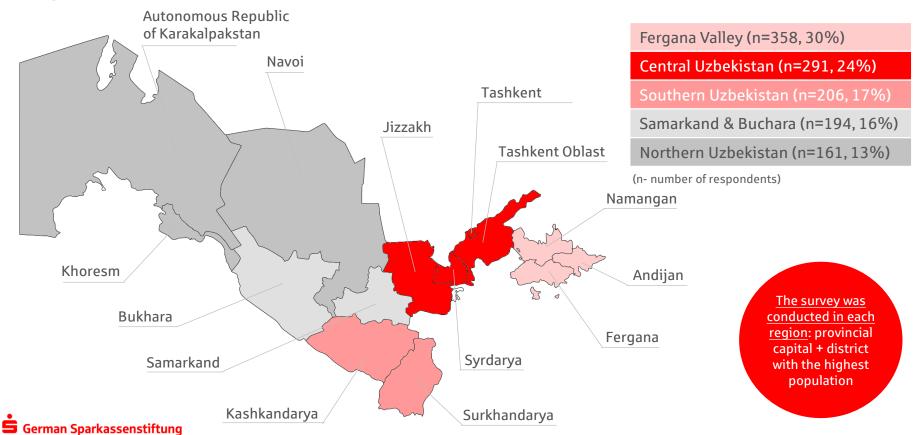


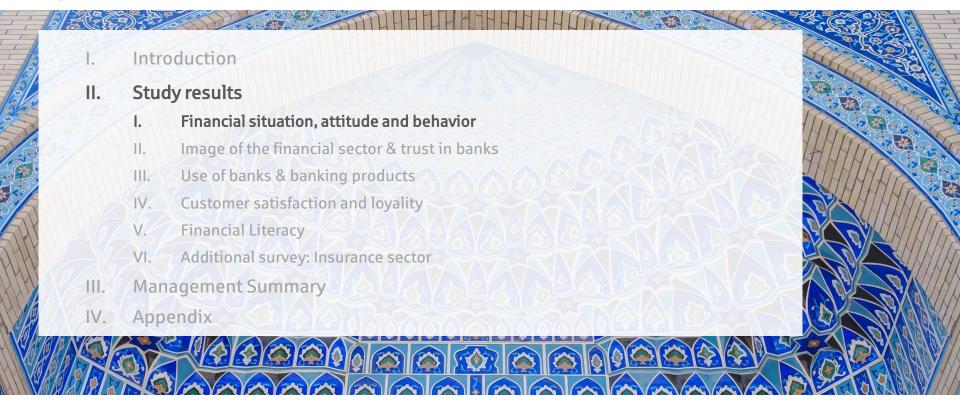


Introduction

INTERNATIONAL COOPERATION

Regional Interview Distribution of the Market research (weighted)

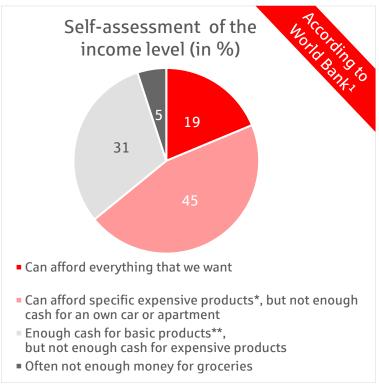


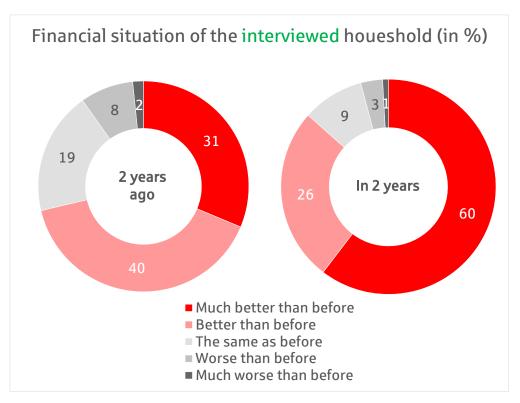




Financial Situation

Positive developments of the financial situation





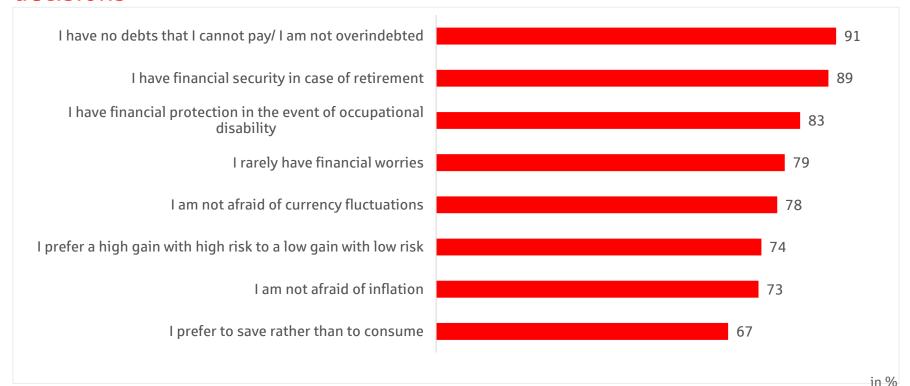
*fridge, TV, ** groceries, clothes, school fees





Financial attitude and behavior

Rather positive attitude of respondents towards money and financial decisions





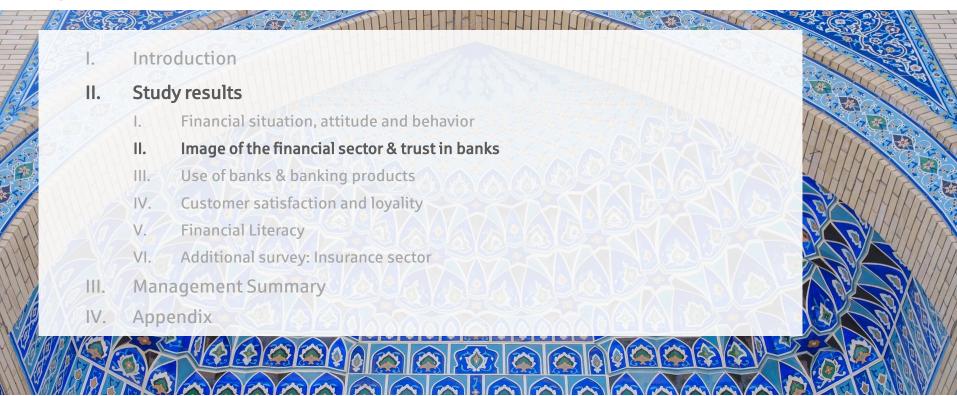
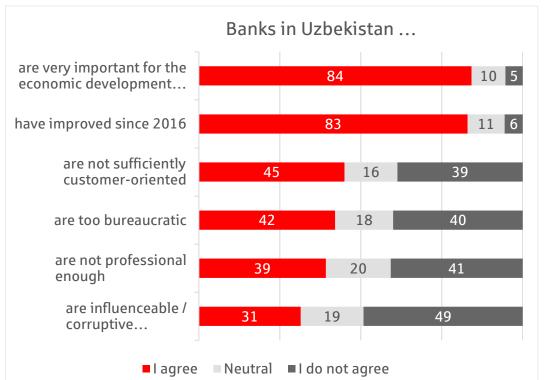




Image of the financial sector

Rather positive perception of Uzbek banks, but increase potential



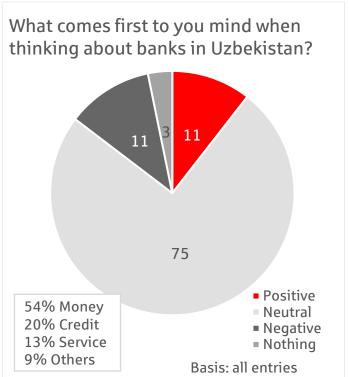




Image of the financial sector

Many positive changes in the banking sector are perceived

Products & Conditions

- · Number of loans with benefits increased
- Issuing microcredits
- Introducing new credit lines (for purchasing houses, apartments, cars)
- · Introducing online-loans

Customer service

What clients say*

- Supporting low-income households
- Removing the requirement to bring the income documentation (confirmation from the employer)

Infrastructure

- Setting up devices for electronic queues
- Upgrading of already existing and opening of new branches
- Setting up ATMs
- Implementing bank usages
- Eliminating problems with cash
- Simplifying money transfer

In general

- Developing contacts & exchange on experiences with banks in industrial countries
- Intensified competition between the banks
- Eliminating the black market for currency exchange and cash payouts

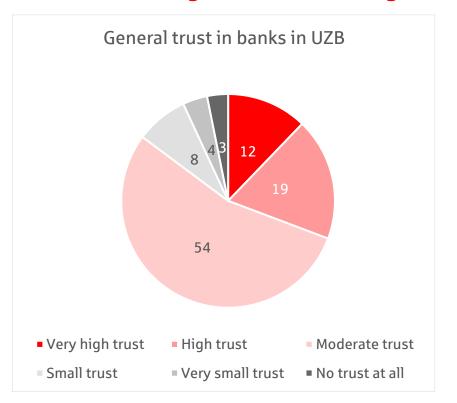
Note: the points listed are statements made by customers as part of the focus groups. These statements do not necessarily Correspond to reality; they solely reflect customer perceptions.

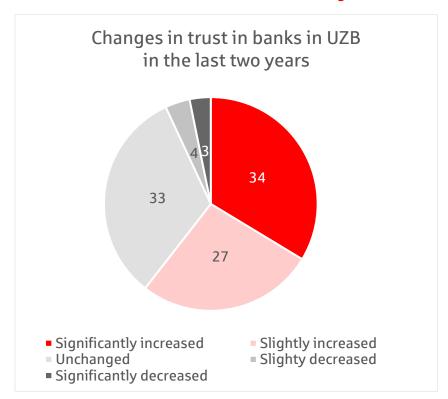


HONAL COOPERATION

General trust in banks

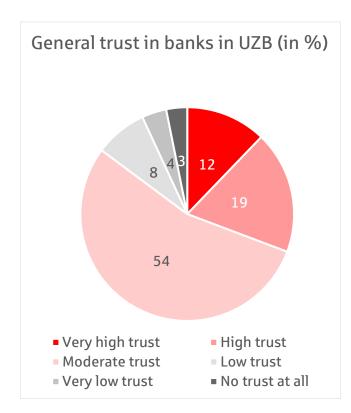
Moderate to high trust with a significant increase within the last 2 years

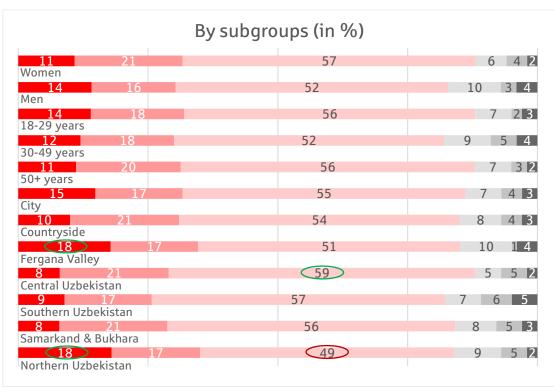






Indicators for general trust in banks, by groups of different criteria

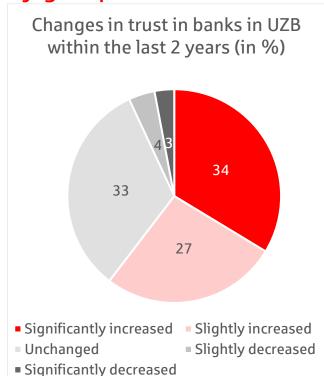


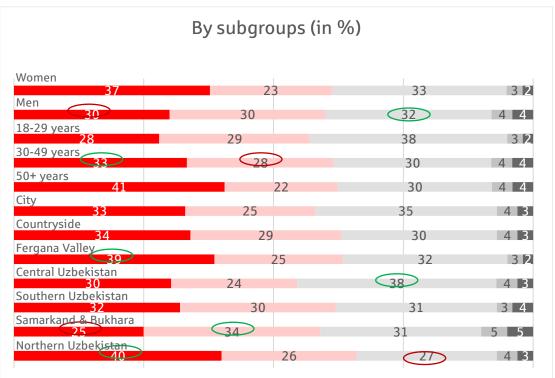




>=5 percentage points compared to the overall market <=5 percentage points compared to the overall market

Changes in indicators of general trust in banks by groups of different criteria







>=5 percentage points compared to the overall market <=5 percentage points compared to the overall market

General trust in banks Building trust in a bank:





Trust in banks

Trust levels in banking



Basic trust

- Protecting the customer's money / keeping it safe
- Protecting the customer's private data

Financial solidity



Trust in integrity

- No disclosure of financial data or disclosing it only to the extent required by law
- Protecting financial data from unauthorized data access and external attacks

Data protection



Functional trust

- Executing payment orders correctly
- Providing account statements with correct content
- Issuing functional cards

Professional processing of banking transactions



Strategic trust

Recommending / transmitting products that best fit the needs / situation of the customer (even if less money for the bank)

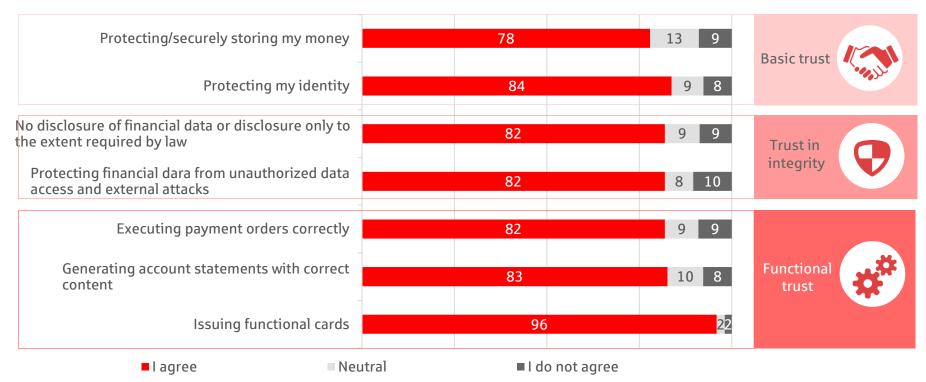
Informing about banking fees / being fully transparent and warn about indeptedness, informing about conflicts / consequences

> Kundenbezogene Wahrung der Interessen



Trust in banks 1/2

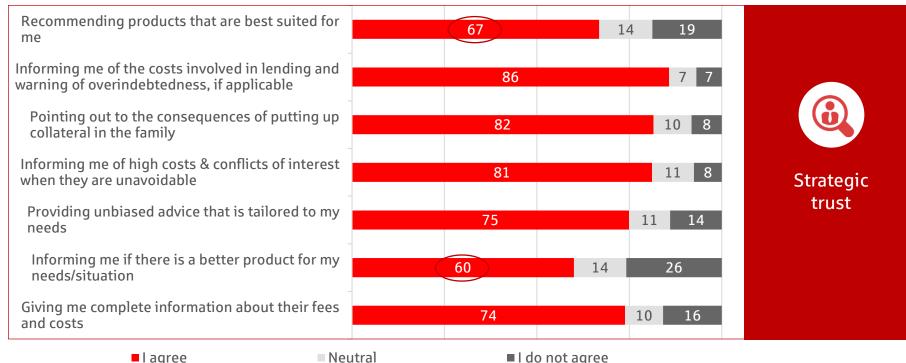
Respondents' view on all aspects of social, loyalty, and practical trust (in %)



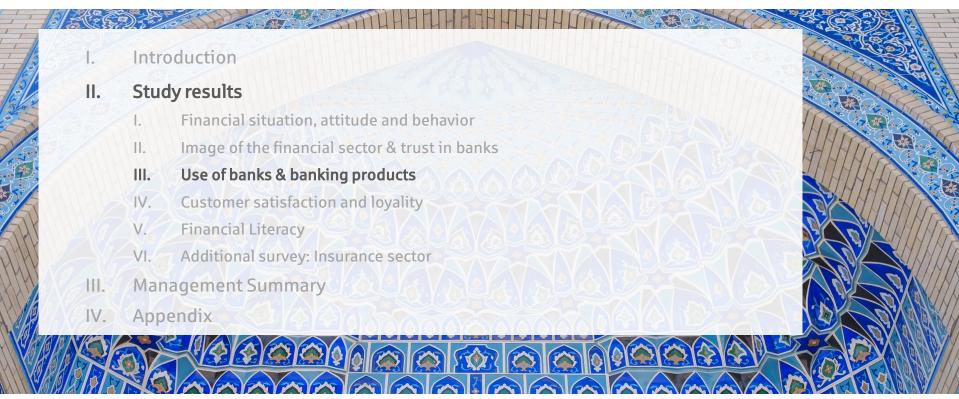


Trust in banks 2/2

Respondents' opinion on recommending products that meet customer needs (in %)









Almost every respondent uses at least one bank

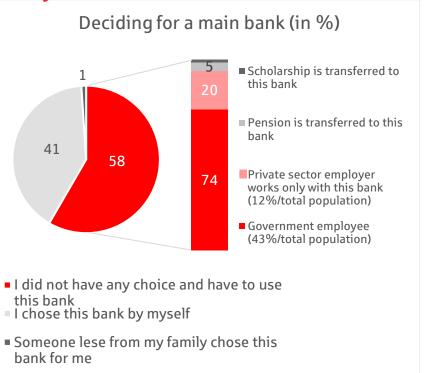


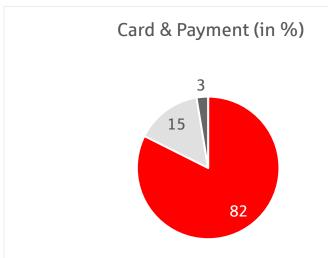


Deciding for a main bank & card

In most cases, the main bank is not freely chosen, usually the card issuing bank is chosen on a

salary basis

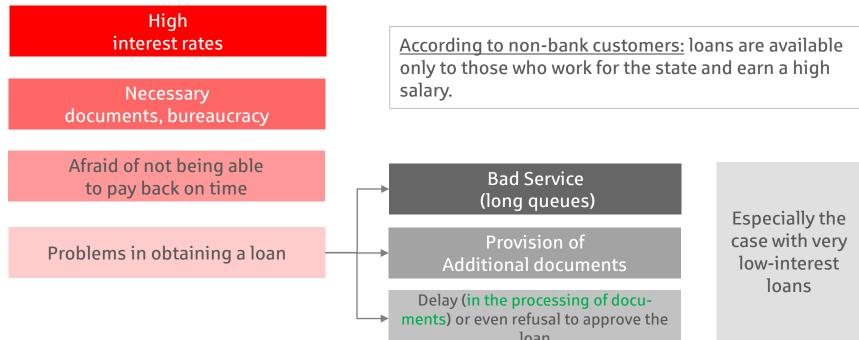




- Yes, I have a card for my bank account and use it to pay in stores/whenever I can
- Yes, I have a card for my bank account, but I withdraw most of my money and pay cash in stores
- No, I do not have a card for my bank account and only get cash at the counter of a bank branch

Clients are afraid of taking loans because of:



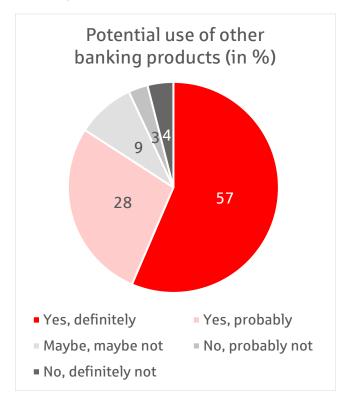


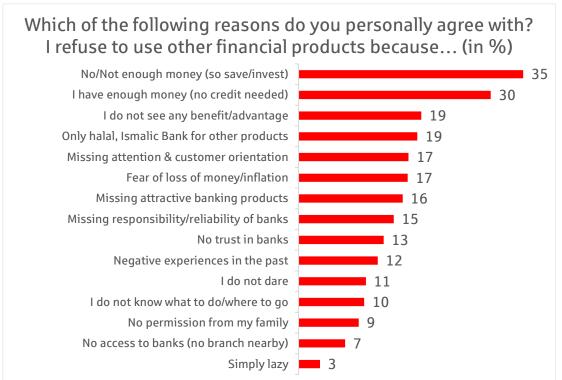
*Note: the points listed are statements made by customers of the focus groups. These statements do not necessarily correspond to Reality; they solely reflect customer perceptions.



Using other banking products

Many people are interested in using other banking products

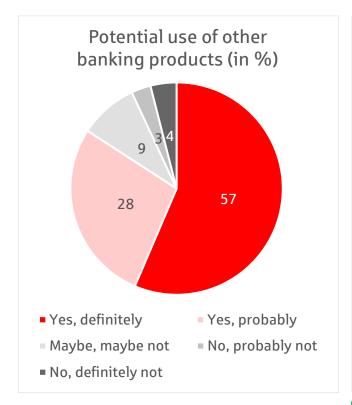


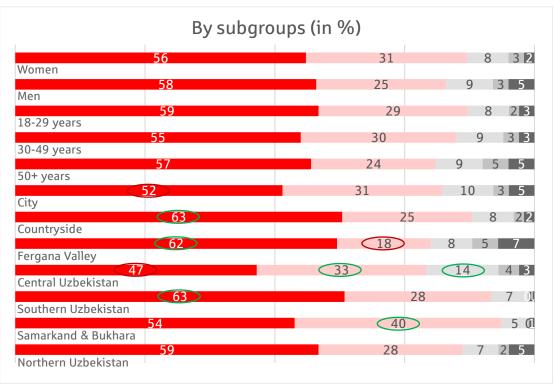




Using additional banking products by subgroups

Higher interest in products available in rural areas, Fergana Valley & Southern UZB

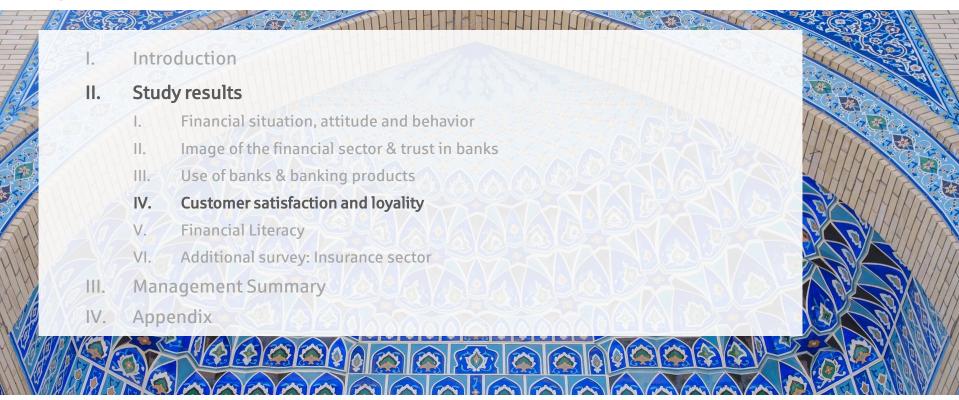






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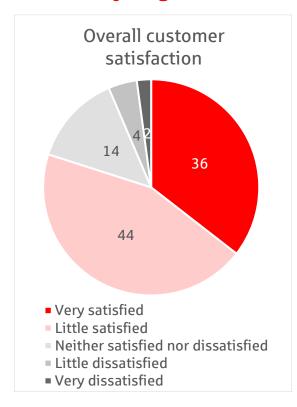


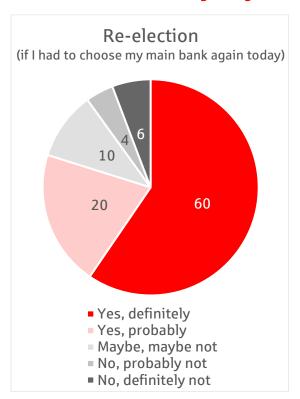


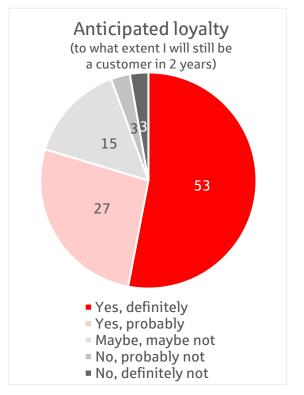


Customer satisfaction & -loyalty KPIs

Generally high level of satisfaction and loyalty among bank customers (>75%)







Positive NPS for the Uzbek banking sector



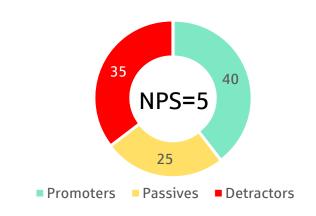
NET PROMOTER SCORE

NPS is a loyalty index that measures the willingness of customers to recommend a company to family, friends or colleagues, and is closely correlated with a company's growth: results are measures in points from -100 to 100

- NPS score = proportion of promoters proportion of detractors
- According to points of Bain & Company (inventor of this indicator):
 - > 0 good, >50 excellent, >80 world class
- Average for financial institutions/large banks at international level: 44

On a scale of 0-10, how likely are you to recommend your main bank to a friend or colleague?

- Results of respondents' answers to this question (in %)



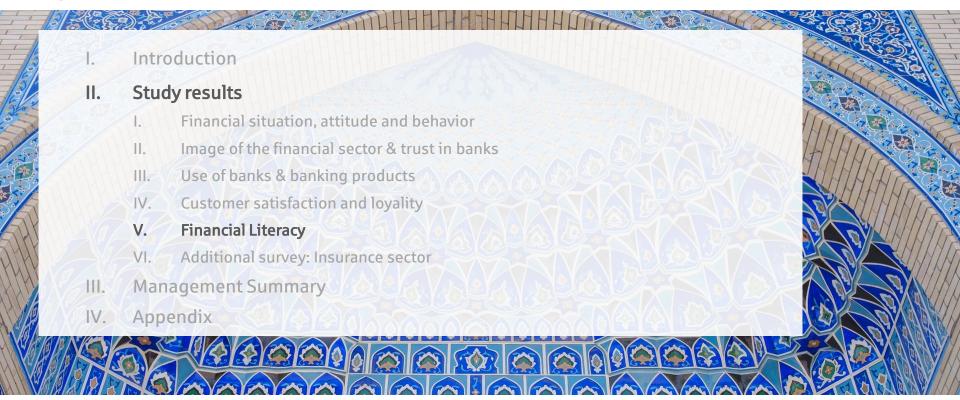
NPS indicator showed: 40%-35% = 5 points



What some dissatisfied customers say about banking services:



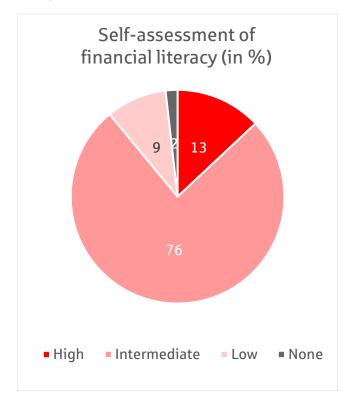


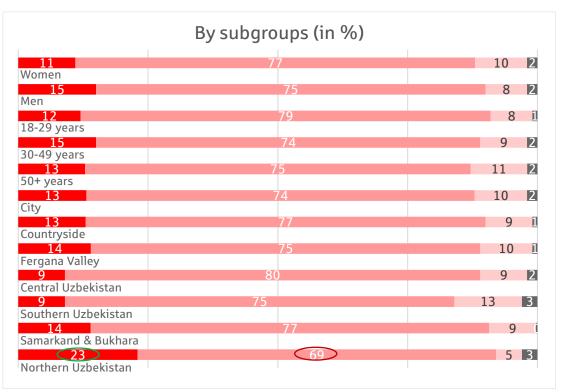




Financial literacy

High self-assessment of financial knowledge & experience



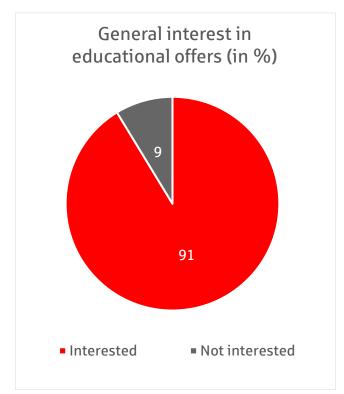


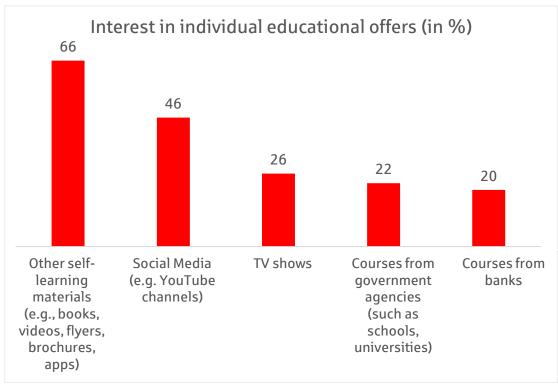


>=5 percentage points compared to the overall market <=5 percentage points compared to the overall market

Financial literacy training offers

Very high interest in offers, especially in self-learning materials

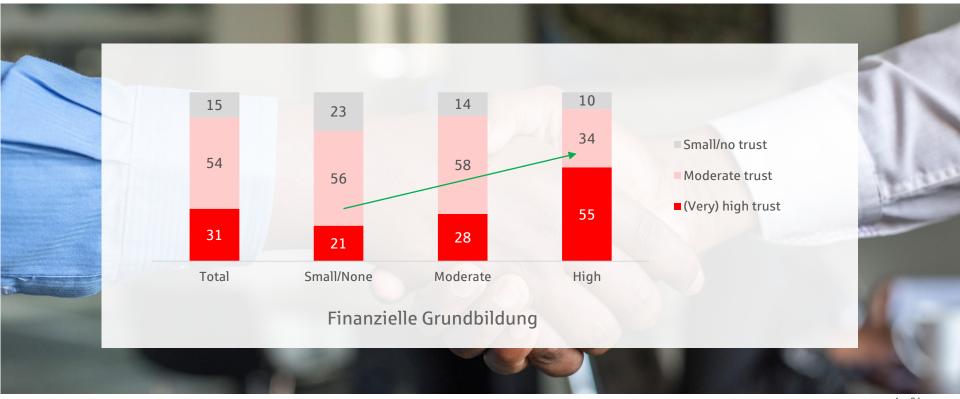




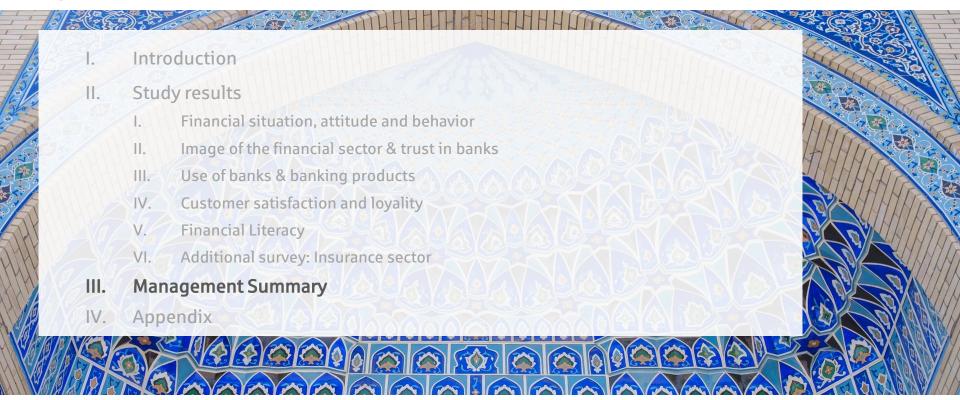


Correlation between financial literacy & trust in banks

The higher the financial knowledge, the higher the trust in banks









Management Summary

1/2

I. Financial situation, attitude & behavior

- · The market survey confirms a positive development of the financial situation of the Uzbek population
- · In general, financial worries & fears are few. The population acts with confidence and calmness in financial relationships
- In dealing with money, "saving for consumption" and "making high profit, forgetting about risk (security)" are sometimes the case

II. Image of the financial sector & confidence in banks

- From the perspective of the Uzbel population, <u>banks are an important economic factor</u> for the country. Many positive changes are perceived since the reforms in the banking sector in the last 5 years, especially in terms of products/conditions and infrastructure which is also reflected in a neutral image
- The <u>image</u> is nevertheless damaged by cases of a lack of customer orientation, unnecessary bureaucracy, low professionalism and persistent corruption, which continue to take place in practice
- · Trust in the Uzbek banking sector is moderate to high
- The banking sector has seen a significant increase in trust among the population over the past 2 years
- The top 3 factors to build trust in a bank are lowering interest rates on loans, improving customer service and reducing bureaucracy, and fighting corruption
- Regarding the <u>various trust levels</u>, basic, integrity and functional trust are at a good level, while in the case of strategic trust there is scope for optimization (potential), particularly in terms of customer orientation (product recommendation).



Management Summary

2/2

III. Using banks & banking products

- · Account penetration for payment transactions is close to 100%, with state-owned banks dominating as expected
- A <u>debit card</u> is included in almost all accounts and is also largely used by customers for cashless payment transactions
- Fears and reservations exist with regard to other investment or credit products, mainly due to negative experiences in the past
- There is a willingness to <u>use other banking products</u>. Rejection is mainly related to the personal financial situation, where there is either a lack of financial resources (too little money) or simply no need (too much money)
 - → Above-average willingness to use other banking products in rural areas, the Fergana Valley & southern Uzbekistan

IV. Customer satisfaction & loyalty

- According to the study results, overall satisfaction & loyalty of Uzbek banking customers are good, but with room for improvement
- <u>Willingness to recommend</u> as the highest measure of customer loyalty measured with the Net Promoter Score (NPS) is good for the Uzbek banking market with potential for improvement (compared to the global industry benchmark)
- <u>Customer satisfaction with individual aspects</u> is good for the total market, but also has room for improvement; social commitment hardly plays a role at
- Note: Despite good satisfaction ratings for the total market (Ø), there are differences at the level of individual banks

V. Financial literacy

- Self-assessment of basic financial education is surprisingly high
- Interest in financial literacy courses is nevertheless very high, especially for location- and time-independent courses
- · The market study confirms the need for basic financial education to build trust in the banking sector



Thank you.



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